

Roswell Police Department Annual Report 2011



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Letter from the Chief

On behalf of the men and women of the Roswell Police Department, I am pleased to present our Annual Report for 2011. This report provides the reader with an overview of the Police Department organization and operations for the year. It also contains statistical information to answer the most commonly asked questions about the department. The accomplishments of the department during 2011 are the result of the dedication and hard work of the officers and administrative staff. Most of them are not named in this report, but the success of our department and excellent reputation we enjoy are the product of their devoted services.

During recent months, we have developed many exciting new programs that will help the department enhance our service delivery strategy in a smart, deliberate and innovative way that other agencies will look to as “best practices”. Many of these programs and initiatives have already been implemented. For example, we reorganized the department structure to streamline operations and hold staff more accountable. We also conducted a complete revision of the Employee Performance Appraisal process and the instrument itself, which will much more accurately reflect an employee’s performance based on specific job-related competencies.

The department is initiating efforts to expand its interactions with the public in a more direct manner. To accomplish this, more police resources are being placed in the Community Relations Unit to expand our outreach efforts. This unit is developing many new programs for citizens of all ages and exciting opportunities for everyone to get involved.

Working with other North Fulton agencies, the department has begun the process to merge our Special Weapons And Tactics (SWAT) team with the Alpharetta-Milton team. This merger will allow each team to maximize their strengths and enhance the response to major public safety emergencies. We hope to use this as a model of how local agencies can work together.

All feedback is important to ensure our department is providing the quality of service our community demands. To ensure we investigate and review each complaint in a consistent and thorough manner, the inquiry process was modified to require a comprehensive quality assurance review of every complaint filed.

These, and other initiatives and programs, many of which are noted in this report, have been a great step forward in our strategic plan development and has begun to re-invigorate the Police Department at the foundation. In the coming year, we will be implementing even more positive changes and making many modifications to our service delivery strategy to ensure our department remains one of the best in the nation.

Sincerely,
Dwayne Orrick



Mayor and Council

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Mayor Jere Wood



**Rich Dippolito
Post 1**



**Becky Wynn
Post 2**



**Betty Price
Post 3**



**Kent Igleheart
Post 4**



**Jerry Orlans
Post 5**



**Nancy Diamond
Post 6**

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Introduction



The Roswell Police Department is charged with serving and protecting the persons living, working and playing within the incorporated limits of Roswell, Georgia, a city located fifteen miles north of Atlanta. The 208 employee Department provides police services to a population of approximately 88,346 residents and 42.02 square miles of property.

The Atlanta Regional Commission projects Roswell's population will reach 92,830 in 2012 and 102,149 by 2020.

Meeting the challenges of a growing city, the Roswell Police Department touts a Crime Rate of only 24.2 index crimes per 1,000 persons.

This year brought many changes to the Roswell Police Department. In February 2011, we welcomed our new Chief, Dwayne Orrick. Under his leadership, a series of committees were formed to help reorganize and improve the Department, bringing a renewed focus to everything we do.

That focus; to set a higher standard that all other agencies will look to and strive to meet, touches every employee within the Police Department and impacts everything we do. Roswell residents and businesses will benefit and, with their involvement, we can continue to make Roswell one of the best and safest places in the country to live and work.

In 2011, the Department celebrated 16 years as an internationally accredited police department. We plan to not only meet, but exceed these standards as we move forward into the future.

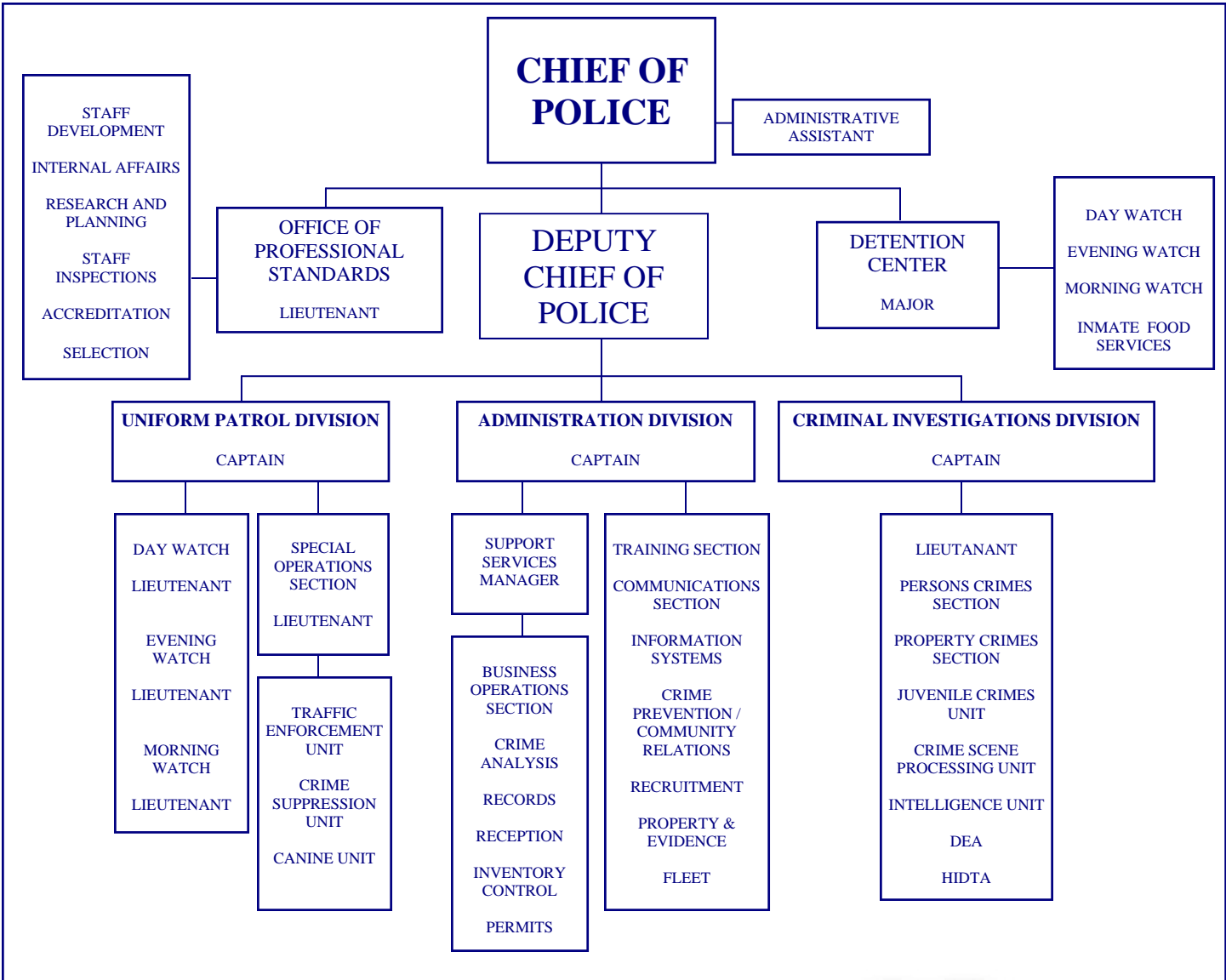


Internationally Accredited since 1995

"The Roswell Police Department protects life and property, preserves the peace, and strives to prevent crime and disorder in the City of Roswell. on behalf of all who live, work, and travel through our city."

Organizational Chart

2011



A new organizational structure was adopted in June 2011. This structure streamlines operations and improves accountability while allowing for new growth and initiatives.



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Office of Professional Standards

The Office of Professional Standards, (OPS) under the direction of a Lieutenant, reports directly to the Chief of Police and is responsible for Internal Affairs, Research and Planning, Accreditation and Selection. The mission of this office is to ensure the integrity of the Department and its personnel through impartial investigation and developmental management support. As part of the reorganization process, a majority of Public Information Officer (PIO) duties were moved from the Office of Professional Standards to the Community Relations Unit.

Internal Affairs performs internal investigations resulting from complaints and allegations of misconduct brought against department members and City of Roswell employees. Complaint statistics are compiled by fiscal year. In FY2011, there were 76 complaints filed. Of those, 21 were sustained, 3 were not sustained, 25 were unfounded and 22 were exonerated with 5 pending.

In 2011, a committee reviewed internal affairs policies and procedures and looked for ways to improve the manner in which investigations are handled and reviewed. A new Inquiry Review Process was developed which incorporates an Inquiry Review Board made up of officers from various units in the department. The new process greatly increases accountability so that officers and citizens know that an investigation was conducted followed by a fair review of the investigation.

Selection is a vital part of any organization, and the Police Department is no exception. The procedure for selection as a Roswell Police Officer was reviewed and resulted in major updates to the way new officers are selected. The theme of the testing revolves more around job specific skills than ever before.



A new physical agility test evaluates a candidate's ability to complete job-specific physical tasks that an officer commonly encounters. An Oral Interview Board was established, consisting of 1 Sergeant, 2 Field Training Officers, 1 Detective, 1 Patrol Officer and the Interview Board Coordinator (Background Investigator). This behaviorally based interview is designed to distinguish those candidates who possess the competencies to perform successfully as a Roswell Police Officer. Candidates must also now successfully complete a basic skills test, a writing composition exam, a typing test, a detailed background investigation, and a ride-along with two Field Training Officers in addition to a medical, drug and psychological screening and a polygraph examination. This process helps to maximize the success rate of candidates through the police academy and field training program. The intense selection process ensures that the right officers are put in place to be vested with the public's trust and reflects the high standards of the Roswell Police Department.

In 2011, the Police Department processed 353 applications for various positions. Of those, 4 Police Officers, 1 Detention Officer, 2 Communications Officers and 1 administrative position were hired.

Office of Professional Standards

Research and Planning - The Roswell Police Department has successfully achieved and maintained both international accreditation and state certification to help meet our continuing goal for professionalism in law enforcement. Standards are established by the Commission on Accreditation for Law Enforcement Agencies (CALEA) for international accreditation and the Georgia Association of Chiefs of Police (GACP) for state certification. The Police Department has maintained the distinction of international accreditation since 1995. In addition, the Department was awarded Georgia State Certification in 2005.

One Detective is assigned as the Assistant Accreditation Manager for the Department. He is certified as an Assessor for CALEA and an Assessor Team Leader for State Certification. As a CALEA assessor he has conducted assessments in the United States and Mexico. The Department and City has benefited greatly from the experience garnered from assessing other law enforcement agencies. The Office of Professional Standards maintains documentation as proof of compliance with professional law enforcement standards and in 2011, the Police Department implemented Power DMS software which tracks training and accreditation compliance. OPS also manages the development of policy for the Department. Many existing policies and procedures have been updated, rewritten, created or eliminated as needed to stay on the cutting edge of established professional standards. Through these programs, the Department continues to demonstrate a dedication to professionalism for the citizens of Roswell.



The Department's administration and personnel remain dedicated to the "excellence in policing" strategy of the accreditation process. The Department has benefited greatly from the management model for administration and operations offered by CALEA. Mandatory training, audits, and inspection requirements have better prepared our personnel to provide the highest level of service to the Roswell community while reducing liability and risk exposure. The Department has benefited most significantly from the continued updating of standards by CALEA which has helped to develop the advanced knowledge and skills enjoyed by our personnel. We expect to continue the relationship for many years to come. The Department's next on-site CALEA re-accreditation inspection will be April 2012. The next on site-inspection for State Law Enforcement Certification is in 2014.

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Detention Center



The **Detention Center** houses persons sentenced by the Roswell Municipal Court as well as misdemeanants and felons awaiting trial. The Center is run by a Major who reports directly to the Chief. It requires a staff of 3 Shift Supervisors, 29 Detention Officers and has space for 68 inmates.

In 2011, the Detention Center processed 3,619 charged misdemeanants and 315 charged felons in 2011 for an average of 10.7 bookings per day. The Center processed 2,913 males and 1,021 females for a total of 3,934 inmates.

While transports of inmates between facilities is necessary, minimizing this risk increases safety and security for everyone. To accomplish this, the Detention Center conducts many court hearings via closed circuit television, eliminating the need for most transports to the courthouse. The Police Department also received approval in 2011 to deliver inmates to the Fulton County jail facility in Alpharetta, reducing the need to make as many trips to the main facility on Rice Street in Atlanta.

The Department's strategic plan calls for a comprehensive evaluation of Detention Center operations. The purpose of this evaluation is to minimize potential liability, reduce operational costs and improve efficiency without sacrificing facility security, safety and order.



The Detention Center offers church services in English and Spanish each Sunday and Bible Study each Tuesday. AA meetings are offered weekly on Mondays, and visitation is on Saturdays. The Center has a library offering books in several languages, including religious and educational material. The Detention Center has a full kitchen where three well-balanced meals are prepared daily based on a menu designed by a state licensed Dietician. An inmate worker program provides supervised assistance in the kitchen as well as other work details to keep the grounds and building neat and clean.

The Roswell Detention Center is also assisting in the IAQ Immigration Query program which notifies Immigration and Customs Enforcement (ICE) of illegal immigrants.



Administration Division

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The Administrative Division is responsible for providing logistical support and guidance to the operating functions of the police department. Services provided by this division include Recruitment, Training, Communications, Property and Evidence, Community Relations, Fleet Maintenance as well as administrative functions such as Business Operations, Reception, Crime Analysis, Records, Inventory Control and Permits.

Business Operations provides support in developing department annual operating and capital budgets and monitoring expenditures during the year and coordinates with the City Finance Department to provide asset control.

The **Records Section** receives, maintains and distributes records of police activity within the department. Staffed by five Records Clerks, this section responds to all open records requests including accident and incident reports and any request for documentation relating to Police activity. A new records management system is being implemented which will be a great advancement from the current IBM AS/400 system.

Inventory Control A Quartermaster manages a warehouse stock of operating supplies and uniform components for the department. Responsibilities include ordering, receiving, inventorying and issuing uniforms. The Quartermaster also works with the City's Accounts Payable and Purchasing departments to coordinate requisitioning and payment activities for non-stock items.

Reception is handled by five Administrative Specialists providing support to the Police Department and to all who visit or call. They maintain, create and distribute forms, files, reports, and perform secretarial services as well as assisting and directing public requests for information and service.

The **Communications Center** provides dispatch and E911 services for the cities of Roswell and Mountain Park, to include police and fire/rescue services. In 2011, an organizational review of the Communications Center was conducted and a strategic plan was created which will enhance the service and training provided by the Communications Center. Eighteen communications officers work three shifts, supervised by an E911 manager, monitoring nine radio frequencies, with capabilities to monitor over 80 more when necessary. The dispatchers are responsible for ten E911 phone lines and over forty emergency and non-emergency phone lines. Dispatchers are Emergency Medical Dispatch, CPR, GCIC and POST certified. All 911 dispatchers have also completed the National Incident Management Training through FEMA. The E911 Center has a total of eight full dispatch consoles with Motorola Centra-comm gold elite systems. This system provides for communication with multiple agencies across metro Atlanta. Calls for service are entered into the Computer Aided Dispatch (CAD) system and information is maintained on the IBM AS/400 mainframe however a new CAD and records management system is in the process of being implemented, keeping current with the latest technology and informational security processes. Construction and migration of the radio system to an improved digital system began in 2011 and will drastically improve communications and serviceability.

In 2011, Roswell Dispatch handled 101,133 total calls for service. These are broken down as 89,048 Police Department, 6962 Fire Department, and 5123 EMS calls for service.



Administration Division

The **Community Relations Unit** provides positive interaction between the Department and the community. Education in crime prevention is also the responsibility of this Unit. In 2011, the Community Relations Unit, along with officers in the Department, conducted approximately 330 educational classes, organized 11 Neighborhood Watch training programs, coordinated their fourth annual National Night Out Event and coordinated 41 ride-alongs with officers. This unit also coordinated the Department's 22nd Citizens Police Academy, conducted 23 child restraint seat inspections, 24 tours of the Law Enforcement Center, taught at three Boy Scout merit badge clinics, and instructed regular classes for Roswell's Safety Town Program.

Three officers have been assigned and a major expansion of the Community Relations Unit is underway as many new programs are being developed for very young citizens, senior citizens and everyone between. These programs include RAD Kids, which is a very popular and successful program that teaches children to "Resist Aggression Defensively", the Junior Citizens' Police Academy for middle school-aged children and various adult safety programs. The Community Relations Unit will also begin to develop partnerships with various senior living communities and establish a Senior Citizen Safety program.

Creating a targeted, active recruitment program will be a necessary function of the Community Relations Unit as well and is an important part of the strategic plan of the Police Department. Building strong relationships with colleges and universities in the area to take full advantage of internship opportunities and developing smart, innovative recruiting plans will help the Police Department identify and attract the best candidates to become the next class of recruits.

The Community Relations Unit also oversees the Police Explorer Program. Roswell Police Explorer Post 10 was established in February 1995 and is a co-ed program organized in cooperation with the Boy Scouts of America.



The Program is for young adults, ages 14 through 20, interested in pursuing a career in law enforcement or understanding the role of police. Members must maintain at least a "C" average in school. Some of the training received by Explorers include high risk vehicle stops, crime scene investigation, defensive tactics, criminal and constitutional law, report writing, and DUI investigation. They also learn tactics related to building clearing, response to bomb threats, active shooters and domestic violence. Explorers participate in the Adopt-A-Road program and occasionally assist the Police Department with special events.



Officers from the Roswell Police Department speak to various community and school groups, providing safety information, teaching classes and showing off equipment.

Administration Division

Media relations has become a responsibility of the Community Relations Unit as one officer serves as the Public Information Officer (PIO). The PIO provides regular and up-to-date information on all aspects of the activities of the Police Department to all media. Quick, late-breaking information is regularly broadcasted through NIXLE, Twitter (@RoswellGAPolice) and Facebook. In particular, the PIO is responsible for disseminating status reports and look-outs for on-going investigations and for providing news releases at the conclusion of major cases providing data on persons arrested for these crimes.



Information on these, and numerous other activities and programs will be provided on the Police Department's website, roswellgov.com/police and RCTV. These programs demonstrate the Unit's commitment to the Department's community-oriented policing efforts. Officers from all areas of the Department speak to groups in the community and share their knowledge and training with those who may benefit. In return, the Department gets help, information and support from members of the community, resulting in an effective and efficient partnership that identifies and prevents crime before it happens.



The **Training Unit** is responsible for ensuring all personnel receive the most up-to-date information and training relating to all aspects of the job. The Police Department's Training Officer and staff organizes and coordinates the Field Training Officer (FTO) Program and other advanced training classes. Many of these classes are presented at the Roswell-Alpharetta Public Safety Training Center (RAPSTC). New Power DMS software helps to keep records on all officers' training.

Many new changes have been made and will continue to develop in the Training Unit. To start, new policies and a new training committee was formed to guide how and where training will be focused. The Training Unit became fully compliant with new Peace Officers Standards & Training Council (POST) reporting standards. Issuance and training on Taser electronic control devices began and continues for all officers. Crisis Intervention Training (CIT) has become a priority and will continue towards the goal of having 100% of Roswell Police Officers CIT certified. Also part of the Police Department's strategic plan is to evaluate and implement a new standardized report writing process, leadership development training and integration and revision of the Field Training Program as well as general upgrades for in-service and advanced training for officers.

The Field Training Program is an extremely important aspect of training since the future of the Department and City depends on competent and capable officers with the highest integrity and honor. New standards and policy were developed for selecting, evaluating and training new Field Training Officers. The recruit officer workbook has been revised and the knowledge and skills based testing for recruits has been standardized. A program has been implemented to more easily identify and remove recruit trainees who are not performing to department standards.

Administration Division

Crime Analysis A Crime Analyst is responsible for analyzing data to identify patterns, trends and linkages in criminal activity. This facilitates smarter directed patrols and improves overall efficiency in apprehending criminals and curbing specific problems. The Crime Analyst also provides statistical and Uniform Crime Reporting (UCR) for the Department and the Georgia Crime Information Center (GCIC).

Permits provides enforcement of select business licensing ordinances by reviewing applications, collecting fees and issuing permits for liquor pouring and handling, massage therapy, vehicles for hire and public solicitation licenses. They also provide fingerprinting service to the public.

Property & Evidence The evidence technician is responsible for receiving, storing, and handling all evidence and property as well as ensuring that paperwork for all items are correctly submitted and logged into the police database by case number and storage location. For the past 2 years, the property and evidence unit has taken in over 5,000 pieces of evidence and property. Part of the Police Department's strategic plan is a comprehensive audit that will improve organization and consistency with all property and evidence.



The evidence technician transports evidence to the GBI crime lab for processing and testifies in court to the chain of custody of evidence. Consistent communication between officers and the evidence technician is maintained as to the status of each case that the Department holds in evidence. Upon adjudication, items could be returned to the rightful owner, destroyed, or auctioned.

In 2011, the evidence room moved to a newer, larger, and more secure facility. The building is located on the grounds of the Police Department. An additional expansion of this facility is already underway. This will allow officers and the evidence technician to enter, store and track property more efficiently and with greater organization and accountability.

Uniform Patrol Division

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The Uniform Patrol Division is responsible for Uniform Patrol, the Traffic Enforcement Unit, and the Crime Suppression Unit. The mission of this Division is the preservation of life and property; to preserve the peace; to prevent crime and disorder; to enforce state laws and local ordinances; and to provide public service to the Roswell community. Uniform Patrol is the backbone of the Police Department and the most visible in the community. In 2011, the Police Department began to implement the Data Driven Approaches to Crime and Traffic Safety (DDACTS) program. DDACTS uses very specific, timely traffic and crime statistics to target “hot spots” with direct patrols and enforcement activity.

Uniform Patrol works in three shifts. Day Watch patrols the City from 7:00 AM to 3:00 PM. A Lieutenant and three Sergeants supervise the officers who respond to situations which occur as the day begins for the community. The officers respond to a variety of calls including criminal incidents such as armed robbery and residential burglary, alarms, traffic accidents, vacation premises checks, business disputes and domestic crisis intervention.

When not answering calls for service, day watch officers focus much of their attention in residential neighborhoods creating a police presence when most residents are away from home.

Evening Watch operates with a Lieutenant and three Sergeants supervising officers that provide services from 3:00 PM to 11:00 PM. These officers answer calls similar to Day Watch, however they have the highest call volume and handle a wider variety of situations by nature of the shift hours.



Morning Watch patrols the City from 11:00 PM to 7:00 AM when most businesses are closed and residents are asleep. A Lieutenant and three Sergeants supervise the officers as they respond to calls for service and patrol proactively, seeking out criminal activity. Emphasis is placed on traffic and pedestrian contacts as these contacts often yield information pertinent to the investigation of criminal activity.

Uniform Patrol Division often utilize a variety of various patrol techniques such as K9 patrols, foot patrols, bicycle patrols, cars with two officers and unmarked cars, depending on what is best for the given problem or situation.

The **Crime Suppression Unit (CSU)** is an investigative support unit responsible for identifying and addressing specific crime problems and trends within the City. Flexibility is the key to this specialized unit. By using overt and covert means, CSU is able to focus resources on specific types of criminals and areas by being proactive and creative. This versatile street-level unit has the ability to address gang activity one day and drug enforcement the next. They can execute a burglary suppression operation then switch to enforcement of City codes and permits.

CSU officers have a wide variety of skills including a Crime Free Housing specialist that works as a direct liaison between apartment complex management companies and the Police Department.

Uniform Patrol Division



The Crime Suppression Unit often intercepts illegal drugs before they make it to the street.

The **Traffic Enforcement Unit (TEU)** is responsible for the enforcement of the State's traffic codes. The focus of the unit is traffic violations and the apprehension of DUI drivers. In 2011, a DUI Task Force was formed with two officers assigned to work during times that DUI drivers are most likely to be on the road. The expectation is that speed reduction and the removal of drivers under the influence from the road will result in fewer accidents with less personal injury and property damage. TEU officers investigate all accidents resulting in fatalities or serious injuries and those involving city vehicles. An agreement was reached during 2011 with the City of Alpharetta to conduct automobile collision investigations when police officers or other city officials are involved in accidents involving serious injuries or fatalities to prevent potential conflicts of interest. All officers receive advanced training in the technical aspects of accident investigation. Because of their expertise, many of the TEU officers conduct training in traffic accident reconstruction in state and local law enforcement academies. One TEU officer is assigned to investigate all hit-and-run accidents. These are accidents in which a driver left the scene without stopping or reporting the accident to the police. During 2011, 471 hit-and-run accidents were reported and 45 of those were cleared through investigation.

TEU focuses much of its activity based on statistical data and citizen requests. A new 10-hour shift schedule was established for TEU officers so they may address problem areas at specific problem times. An example is the need for officers to be able to be visibly enforcing speed limits in school zones in the morning and afternoon while also being able to be available during peak traffic hours in the morning and evening.



The Department recognizes the needs of pedestrian traffic, especially when the walkers are children. Within the City of Roswell, there are several public schools that have heavy pedestrian traffic. Under the command of a traffic sergeant, **school crossing guards** are provided to local schools to assist with safe and orderly pedestrian flow. School crossing guards are fully trained in laws and procedures in directing critical school pedestrian traffic.



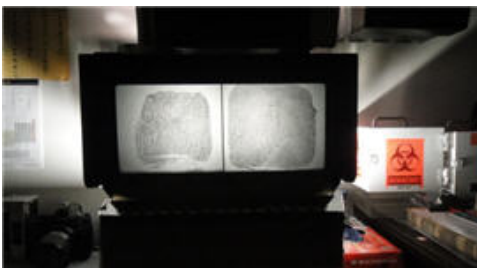
Criminal Investigations Division

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The **Criminal Investigations Division** (CID) investigates major crimes against persons, property and juvenile related cases. Crime Scene Investigation is also included under Criminal Investigations. In 2011, detectives transitioned to a new split schedule that allows detectives to more effectively investigate cases by making it easier to identify, locate and interview witnesses and suspects.

Roswell Investigators lead the North Metro Atlanta Intelligence Group which meets on a regular basis to share information. Among others, investigators from Roswell, Alpharetta, Fulton County School Police, Gwinnett, Forsyth and Cherokee Counties meet to discuss crime trends and share intelligence. They provide information on suspects who are engaged in a variety of criminal activities including burglary, robbery and drug trafficking. This information sharing has proven to be invaluable as criminals and criminal groups do not always stay within jurisdictional borders.

The **Intelligence Unit** gathers data, analyzes it and distributes it as actionable intelligence to officers and detectives who need it. This keeps the total operation of the Police Department working smarter and safer.



Fingerprint analysis is a common investigative tool for many types of investigations.



Roswell Police Investigators use a variety of traditional and modern tools.

The **Persons Crimes Section** within CID is responsible for investigating deaths, robberies, rapes, aggravated assaults and crimes against children, missing persons, juvenile runaways, and general crimes of violence. A dedicated juvenile crimes investigator is assigned to this unit. This investigator is specifically trained and available to juvenile related crimes.

The **Property Crimes Section** is responsible for investigating crimes such as burglary, auto theft, fraud, general thefts, and computer crimes. Two investigators are assigned specifically to "White Collar Crimes" which encompasses internet related fraud, money laundering, mortgage fraud and crimes involving computers. Both of these investigators are also active members of the United States Secret Service White Collar Crime Task Force in Atlanta. This unit budgeted and procured much needed forensic computer investigation software that allows trained investigators to secure computer and cell phone data as evidence of crimes.

A temporary duty assignment of a detective to the Federal Bureau of Investigation (FBI) Innocent Images Task Force is assigned to investigate crimes against children via the Internet. This position investigates child sexual exploitation and child pornography manufacturing and distribution and assists the Department with additional resources and training, helping to protect children.

Criminal Investigations Division

The Roswell Police Department has two investigators assigned to a joint task force called the Atlanta High Intensity Drug Trafficking Area (HIDTA). A third investigator is assigned to the Drug Enforcement Agency (DEA) Atlanta Field Division Task Force. Our participation in Atlanta HIDTA has allowed the department to access intelligence information from nationwide sources that otherwise would have been unavailable. HIDTA Investigators are cross-designated as Drug Enforcement Administration Task Force Officers and as such, have Federal authority to enforce United States drug laws and have online access to DEA information and intelligence systems. Participation in Atlanta HIDTA has given officers from all areas of the department priority availability for classes provided by HIDTA, which provide valuable Federal level training that would have been otherwise unavailable. The department also has two investigators certified in investigation of clandestine labs which is a major drug and health issue, especially regarding methamphetamine production.



The Roswell Police Crime Scene Investigators will respond to critical incidents where the collection of evidence requires special tools or training.

Part Time Units

The **Special Weapons and Tactics (SWAT)** Team and the Crisis Negotiation Team (CNT) work together as a part-time unit and represents personnel from all divisions. The SWAT Team responds to high risk calls needing special skills and equipment and is also called upon to serve certain high risk warrants. CNT responds with SWAT to calls such as barricaded subjects, hostage situations and incidents involving mentally unstable persons. In 2011, Roswell SWAT and CNT began a merger with the Alpharetta-Milton team to form North Fulton SWAT, a new combined agency team that will be able to more effectively and efficiently respond anywhere in the North Fulton area. The officers began training together and have worked together on several critical incidents. This new partnership is just one example of how the Police Department works well with other North Fulton cities to achieve a common goal.



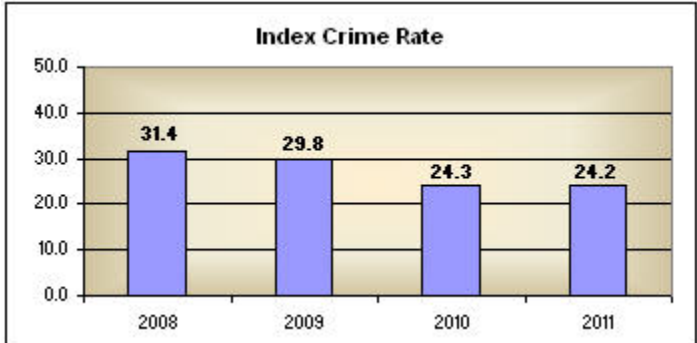
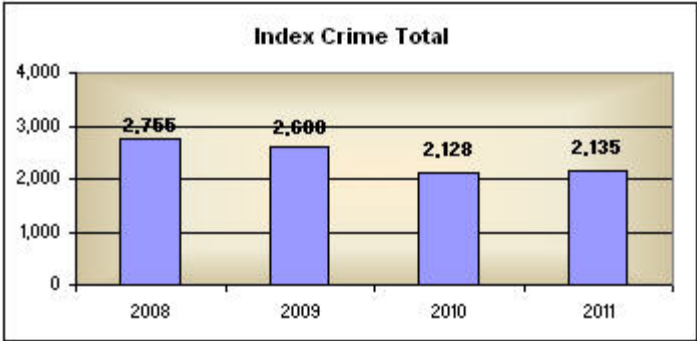
The **Honor Guard** is a part-time group that is made up of members from various divisions. The unit began in 1996 and participates in numerous special events for the community. The unit is best recognized for their honored contribution to the Roswell Memorial Day Observance at the Roswell Vietnam Faces of War Memorial. The members of this unit schedule regular practice meetings in order to hone their skills and present a professional and uniform appearance.

Reserve Officers are part-time officers who supplement Uniform Patrol and have the same training and authority as full time officers. They work on a unique schedule that allows them to fill in gaps in scheduling and help when there are special events or critical incidents.

Crime Analysis

Crime statistics are compiled to track and prevent criminal activity in the City of Roswell. Statistics below reflect the calendar year. The FBI has designated certain crimes, because of their frequency and severity, as Index Crimes. These crimes are: murder, rape, robbery, aggravated assault, burglary, theft, motor vehicle theft and arson. The first chart shows the number of index crimes reported to the police; the second chart shows the Index Crime Rate which is calculated per 1,000 residents and provides a measure for comparing jurisdictions.

Department personnel utilize statistical analyses to aid in identifying trends, similarities, and possible perpetrators. Statistics also aid in determining timely and appropriate actions to deter criminal activities so as to maintain the quality of life enjoyed by the citizens of Roswell. These analyses are available to the public. This allows individuals and community groups to keep abreast of any criminal activity occurring in their neighborhoods and businesses. These statistics also allow those individuals considering relocation to Roswell to make well-informed decisions with regards to crime.



Crime Analysis

Index Crime Breakdown

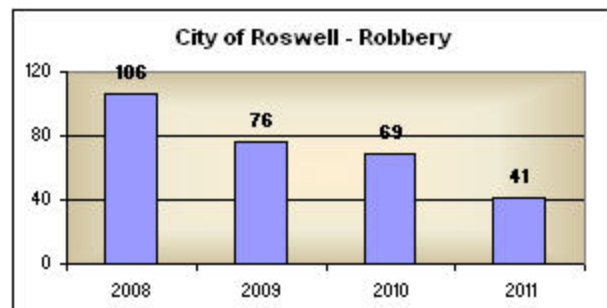
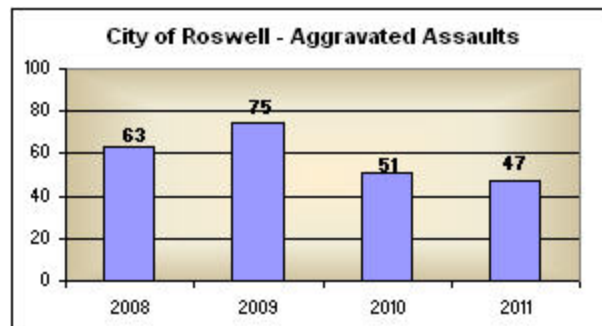
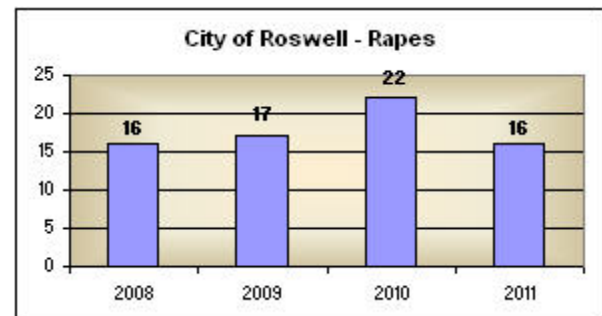
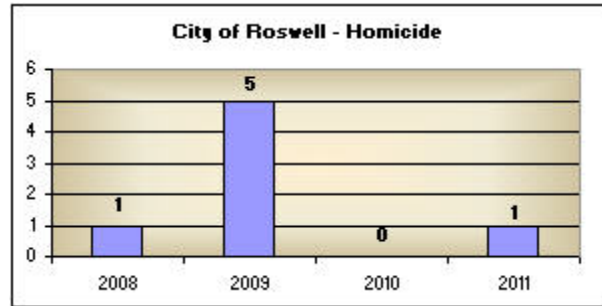
Persons Crimes

Homicide - the willful killing of one human being by another.

Rape - this category includes Rape by Force and Attempted Rape by Force reports.

Aggravated Assaults - an unlawful attack by one person on another.

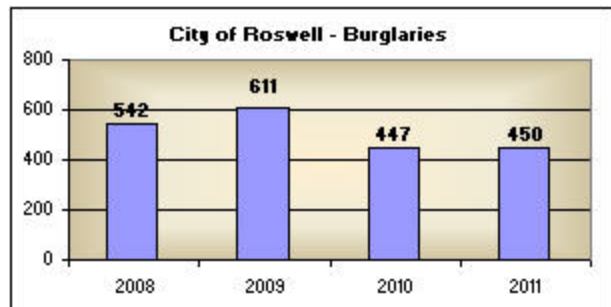
Robbery - the taking or attempting to take anything of value from the care, custody, or control of a person by force or threat of force or violence and/or by putting the victim in fear.



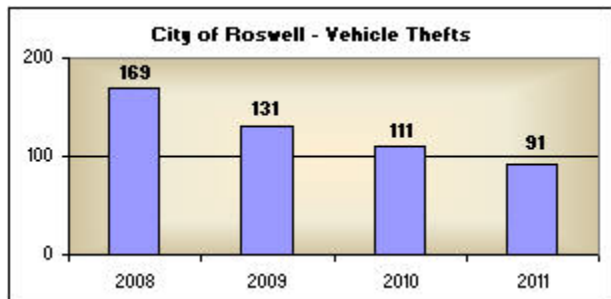
Crime Analysis

Property Crimes

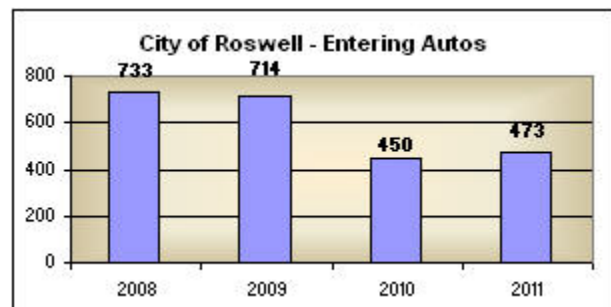
Burglary - the unlawful entry of a structure to commit a felony or a theft.



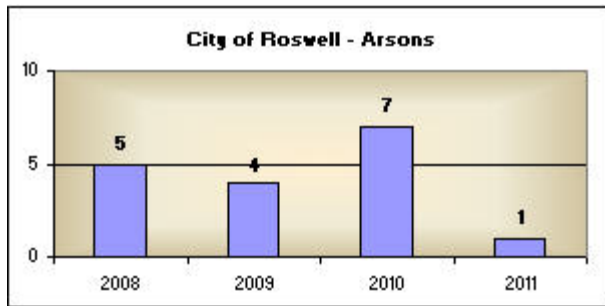
Motor Vehicle Theft - the theft or attempted theft of a motor vehicle.



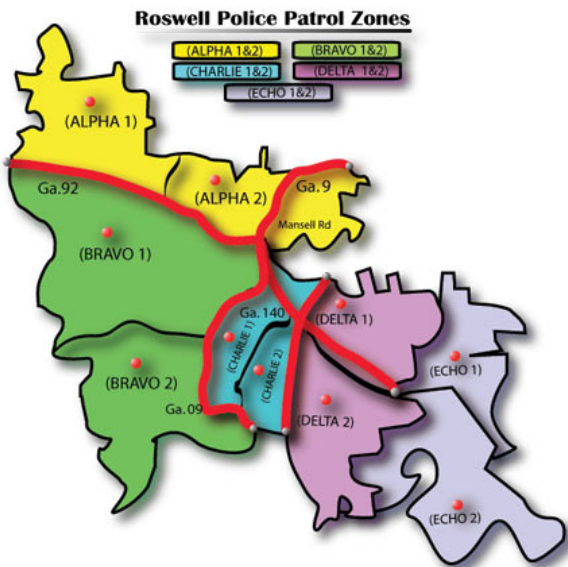
Entering Auto - the theft of articles from a motor vehicle, whether locked or unlocked.



Crime Analysis



Arson - any willful or malicious burning or attempt to burn, with or without intent to defraud, a dwelling, house, public building, motor vehicle or aircraft, personal property of another, etc.



Areas of Crime Activity

The Roswell Police Department has divided the city into ten patrol zones. Dividing the city into these zones allows more effective application of services based on statistical analysis. The Alpha and Charlie zones consistently have more reported activity than the other zones. Both of these zones contain a high number of commercial areas. Charlie zone also has a high number of multi-family developments. Charlie 1 zone encompasses the Roswell Police Department Law Enforcement Center where members of the public may come to file reports. When these reports are filed, the Department's address is used which also impacts Charlie 1 zone.

Budget Summary

Annual Report 2011

Budget Highlights FY 2012

The Operating Budget for the Police Department for the fiscal year 2011-2012 is \$20,197,118. This includes the General Fund, E911 Fund, and Confiscated Assets Fund. There are 208 funded full time positions in the department. This budget allows us to maintain a consistently low crime rate and provide a high level of service to citizens while facing changing environmental and economic conditions. We will continue to assign resources in such a way as to best detect and deter crime and to provide the most stable public safety environment possible.

The Confiscated Assets Fund is a special fund that is legally restricted to consist of expenditures from the sale of confiscated assets. These funds pay for many initiatives such as the development of new office and storage space for the Property and Evidence Unit and new Tasers for every patrol officer. The replacement of expired ballistic tactical vests for the SWAT team was funded by this fund as well.

Budget Overview

Fund	FY 2012 Budget Totals	Full Time Positions
100 - General Fund	\$16,075,326	187.0
210 - Confiscated Assets Fund	\$715,588	
215 - E911 Fund	\$1,690,384	19.0
350 - Capital Projects Fund	\$1,715,820	
Police Total	\$20,197,118	206.0

Budget Summary

General Fund Details

Program	FY 2012 Approved Budget	Full Time Positions
Police Administrative Services	\$1,050,105	3.0
Police Support Services	\$1,989,594	23.0
Jail / Detention Center	\$2,294,969	33.0
General Investigation	\$1,615,553	20.0
Special Investigation	\$1,258,674	15.0
Patrol	\$6,451,218	82.0
Traffic Enforcement Unit	\$1,415,213	11.0
	\$16,075,326	187.0

We thank you for taking the time to view our 2011 Annual Report. With a strong community partnership and a renewed focus on being a leading department in the nation, we can all keep Roswell a wonderful and safe place to live, work and play.



Thanks to all Roswell Police Officers, past and present, for their service to the community.